NEWCREST

FY19 Full Year Results

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Disclaimer

Forward Looking Statements

This presentation includes forward looking statements. Forward looking statements can generally be identified by the use of words such as "may", "will", "expect", "intend", "plan", "estimate", "anticipate", "continue", "outlook" and "guidance", or other similar words and may include, without limitation, statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs. The Company continues to distinguish between outlook and guidance. Guidance statements relate to the current financial year. Outlook statements relate to years subsequent to the current financial year. Forward looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance and achievements to differ materially from statements in this presentation. Relevant factors may include, but are not limited to, changes in commodity prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs, the speculative nature of exploration and project development, including the risks of obtaining necessary licences and permits and diminishing quantities or grades of reserves, political and social risks, changes to the regulatory framework within which the Company operates or may in the future operate, environmental conditions including extreme weather conditions, recruitment and retention of personnel, industrial relations issues and litigation.

Forward looking statements are based on the Company's good faith assumptions as to the financial, market, regulatory and other relevant environments that will exist and affect the Company's business and operations in the future. The Company does not give any assurance that the assumptions will prove to be correct. There may be other factors that could cause actual results or events not to be as anticipated, and many events are beyond the reasonable control of the Company. Readers

Non-IFRS Financial Information

Newcrest results are reported under International Financial Reporting Standards (IFRS) including EBIT and EBITDA. This presentation also includes non-IFRS information including Underlying profit (profit after tax before significant items attributable to owners of the parent company), All-In Sustaining Cost (determined in accordance with the updated World Gold Council Guidance Note on Non-GAAP Metrics which was released in November 2018 and partially adopted by Newcrest (due to the inability to adopt the leasing changes until after 30 June 2019)), AISC Margin (realised gold price less AISC per ounce sold (where expressed as USD), or realised gold price less AISC per ounce sold divided by realised gold price (where expressed as a %)), Interest Coverage Ratio (EBITDA/Interest payable for the relevant period), Free cash flow (cash flow from operating activities less cash flow related to investing activities), EBITDA margin (EBITDA expressed as a percentage of revenue) and EBIT margin (EBIT expressed as a percentage of revenue). These measures are used internally by Management to assess the performance of the business and make decisions on the allocation of resources and are included in this presentation to provide greater understanding of the underlying performance of Newcrest's operations. The non-IFRS information has not been subject to audit or review by Newcrest's external auditor and should be used in addition to IFRS information.

Reliance on Third Party Information

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Ore Reserves and Mineral Resources Reporting Requirements

As an Australian company with securities listed on the Australian Securities Exchange (ASX), Newcrest is subject to Australian disclosure requirements and standards, including the requirements of the Corporations Act and the ASX. Investors should note that it is a requirement of the ASX listing rules that the reporting of ore reserves and mineral resources in Australia comply with the 2012 Edition of the Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves (the "JORC Code") and that Newcrest's ore reserve and mineral resource estimates comply with the JORC Code.

Disclaimer

Competent Person's Statement

The information in this presentation that relates to Mineral Resources or Ore Reserves (other than Red Chris and Havieron) has been extracted from the release titled "Annual Mineral Resources and Ore Reserves Statement –31 December 2018" dated 14 February 2019 (the original release). Newcrest confirms that it is not aware of any new information or data that materially affects the information included in the original release and, in the case of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the original release continue to apply and have not materially changed. Newcrest confirms that the form and context in which the competent person's findings are presented have not been materially modified from the original release.

The information in this presentation that relates to Exploration Results at Havieron has been extracted from the release titled "Quarterly Exploration Report" dated 25 July 2019 (the original Havieron release). Newcrest confirms that it is not aware of any new information or data that materially affects the information included in the original Havieron release and that all material assumptions and technical parameters underpinning the estimates in the original Havieron release continue to apply and have not materially changed. Newcrest confirms that the form and context in which the competent person's findings are presented have not been materially modified from the original Havieron release.

Red Chris foreign estimates

The estimates of Mineral Resources for the Red Chris deposit are qualifying foreign estimates under the ASX Listing Rules reported in accordance with the National Instrument 43-101 (NI 43-101) by Imperial and filed on SEDAR (www.sedar.com) on 30 September 2015. These qualifying foreign estimates were re-stated by Imperial in their July 2017 Mineral Resource and Mineral Reserve statement (www.imperialmetal.com) but have not been updated since 30 September 2015, and have not been depleted for production to date.

The supporting information required by ASX Listing Rule 5.12 was contained in the release titled "Presentation re Newcrest's agreement to acquire potential Tier 1 orebody in Canada" dated 11 March 2019 (original Red Chris release). Newcrest confirms that it is not aware of any new information or data relating to the Red Chris qualifying foreign estimates that materially impacts on the reliability of the estimates or Newcrest's ability to verify such foreign estimates following completion as mineral resources in accordance with Appendix 5A of the ASX Listing Rules. The supporting information provided in the original Red Chris release referred to in ASX Listing Rule 5.12 continues to apply and has not materially changed.

Cautionary statement

The estimates of Mineral Resources for the Red Chris deposit are qualifying foreign estimates under the ASX Listing Rules and are not reported in accordance with the JORC Code. Competent persons have not done sufficient work to classify the qualifying foreign estimates as Mineral Resources in accordance with the JORC Code. It is uncertain, that following evaluation and further exploration, the foreign estimates will be able to be reported as Mineral Resources in accordance with the JORC code.



Newcrest Mining Limited



Safety and Sustainability





FY19 key achievements

Production results





Financials

Our approach to growth



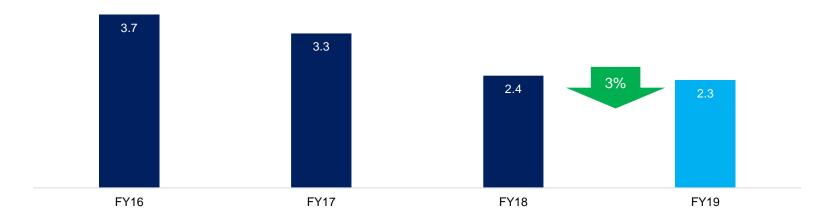


Summary



Continued safety improvement

Group TRIFR¹ progress



Zero Fatalities

Remaining vigilant with another year fatality-free

Safety Transformation

Maintaining relentless focus

Most operations recorded TRIFR improvements

Encouraging results reflecting the ongoing safety leadership and culture change

Cadia TRIFR

5.9 11%

Gosowong TRIFR

0.7 🕨 30%

Lihir TRIFR

0.6 🛖 **12**%

Telfer TRIFR

7.5 **----- 18**%

¹ TRIFR = Total Recordable Injury Frequency Rate (per million hours worked)

New sustainability commitments

Greenhouse gas (GHG) intensity target

A 30% reduction in GHG emissions per tonne of ore treated by 2030 against the 2018 baseline

Shadow carbon price

Acquisitions and key capital investment decisions will include carbon price scenarios between \$25 and \$50 a tonne of CO_2 -e in sensitivity analysis, for jurisdictions where there is no regulated carbon price

Task Force on Climate-related Financial Disclosures (TCFD) framework

Newcrest will take a phased approach to reporting against the TCFD framework

Water stewardship

Operations will take a catchment-based approach to managing water risks

Biodiversity

New projects will strive to achieve no net loss of biodiversity values

Safety and Sustainability





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Summary



FY19 key achievements

Improved safety performance

Another fatality-free year and further reduction in injury rates

Met Group production & cost guidance

• 2.5moz gold & 106kt copper at an AISC of \$738/oz

All operations cash flow positive

Free cash flow of \$804m

Returned benefits to shareholders

• Full year dividend of 22 cents per share (fully franked)

Progressed growth opportunities

Red Chris JV and Havieron JV

Safety and Sustainability





FY19 key achievements

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Summary



Cadia

669

FY16

Record annual gold and copper production

913

FY19

274

FY16

AISC (\$/oz)

Record low annual AISC per oz

Exceeded production guidance

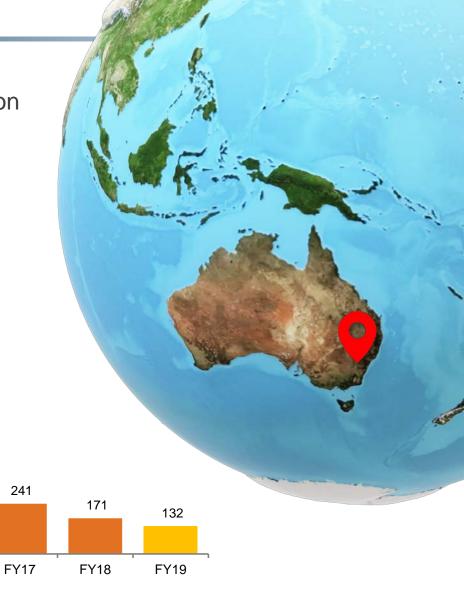
620

FY17

■ Gold Production (koz)

600

FY18



Lihir

Achieved its 15mtpa sustainable mill throughput target in the June 2019 quarter

Fourth consecutive year of generating free cash flow greater than \$300m

955

FY18

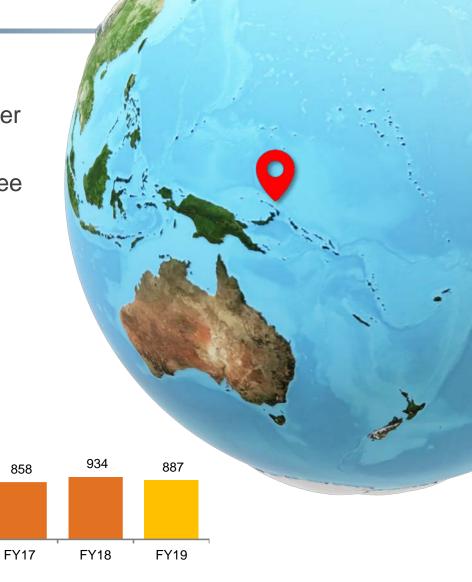
933

FY19

830

FY16

AISC (\$/oz)



■ Gold Production (koz)

940

FY17

900

FY16

Telfer

462

FY16

FY17

■ Gold Production (koz)

Gold production up 6% year on year

Increase primarily due to strong improvement in recovery, reflecting technical discipline

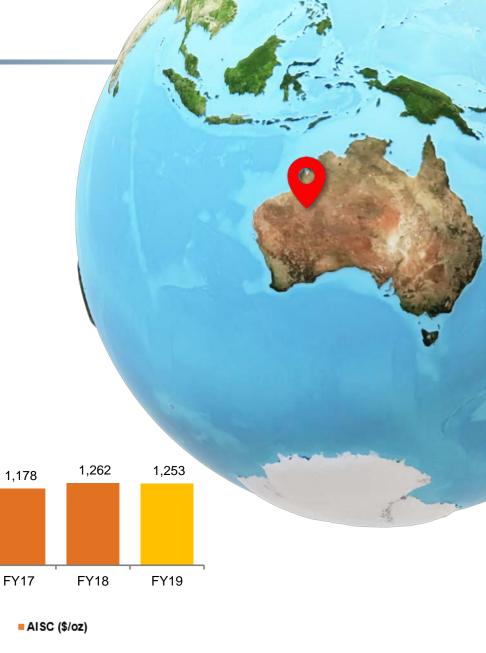
426

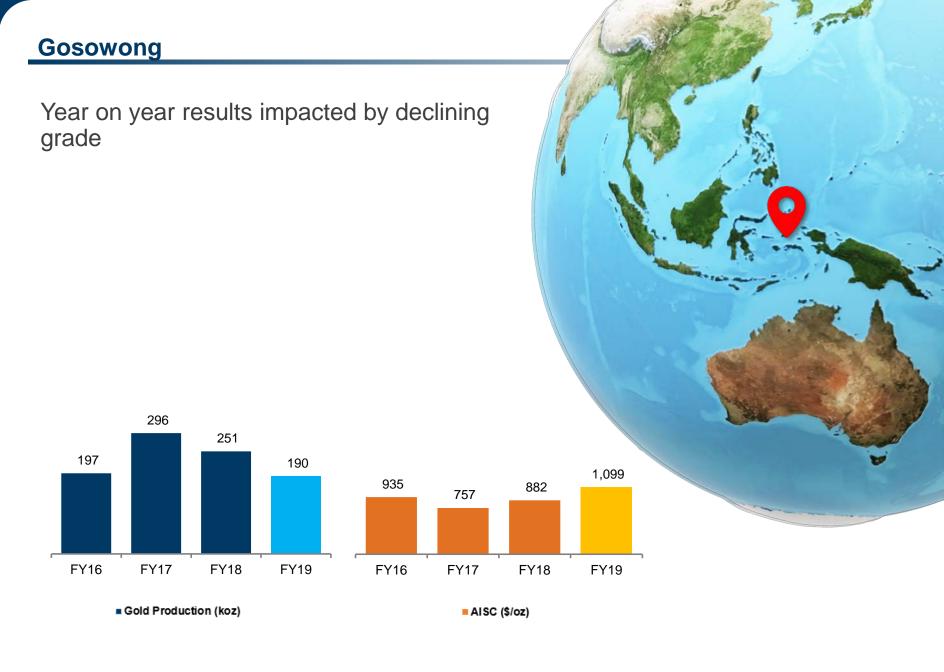
FY18

452

FY19

FY16





Maintaining operating discipline in a rising gold price

1 AISC/oz from company reports for 3 months ended 30 June 2019. Based on data available as at 5:00pm AEST, 15 August 2019.

For comparative purposes, reported AISC for the 3 months ended 31 March 2019 were as follows:

 Newcrest
 \$738/oz

 Barrick
 \$825/oz

 Newmont
 \$907/oz

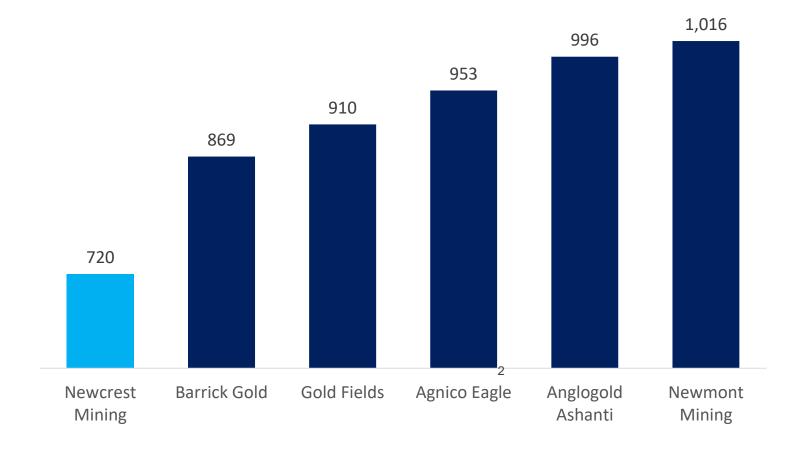
 Agnico Eagle
 \$836/oz

 AngloGold
 \$1,009/oz

 Gold Fields
 \$871/oz

2 Agnico Eagle report AISC/oz produced

AISC/oz for the most recently reported quarter¹ (\$/oz)



Newcrest Edge program continues to focus on cash generation

Safety and Sustainability





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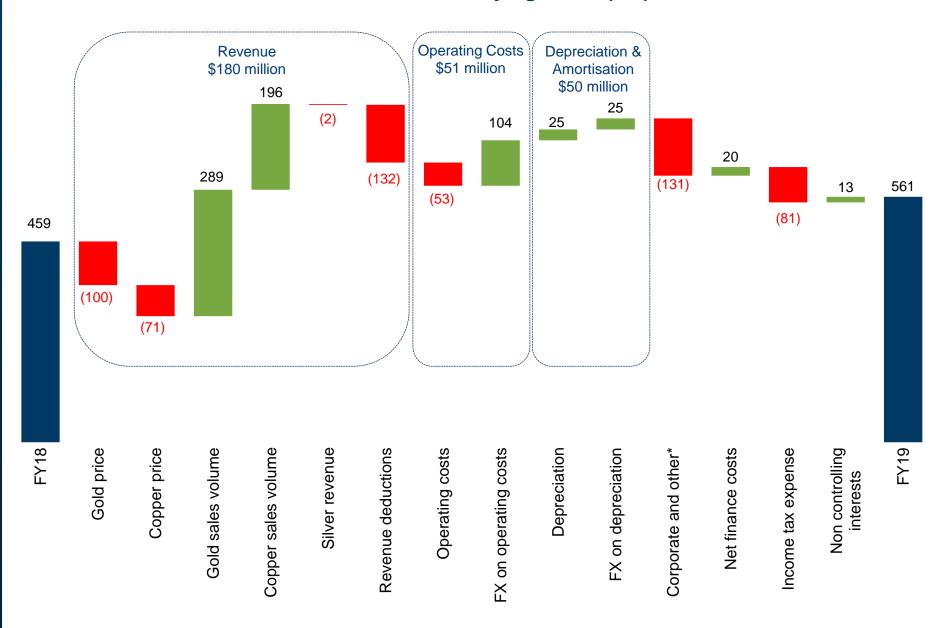
Summary



22% Increase in Underlying Profit (\$m)

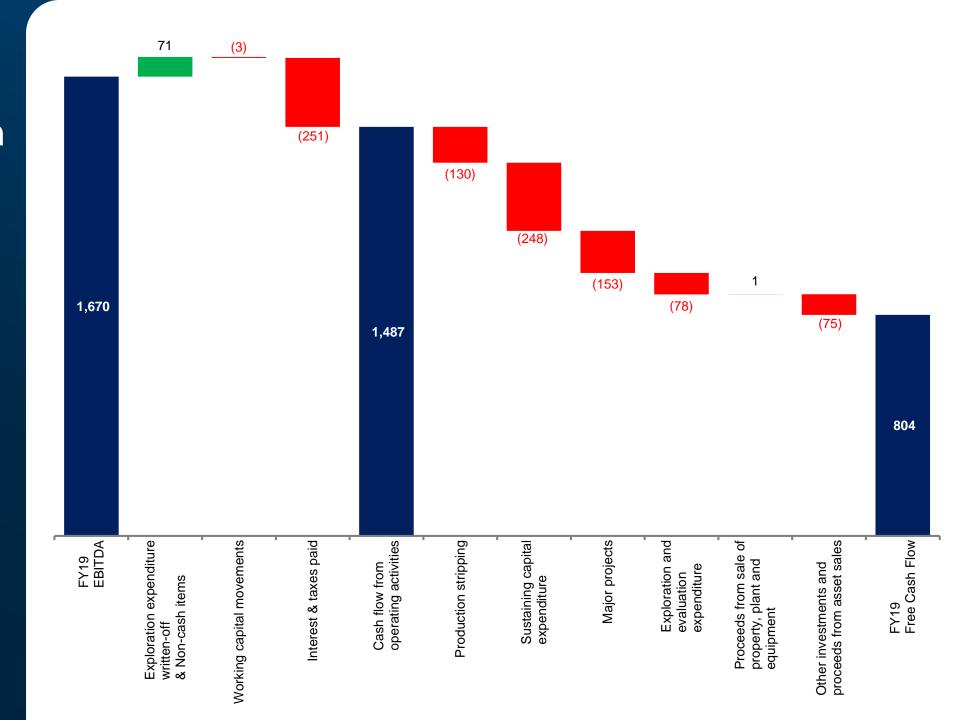
Statutory profit = Underlying profit

Movement in Underlying Profit (\$m)

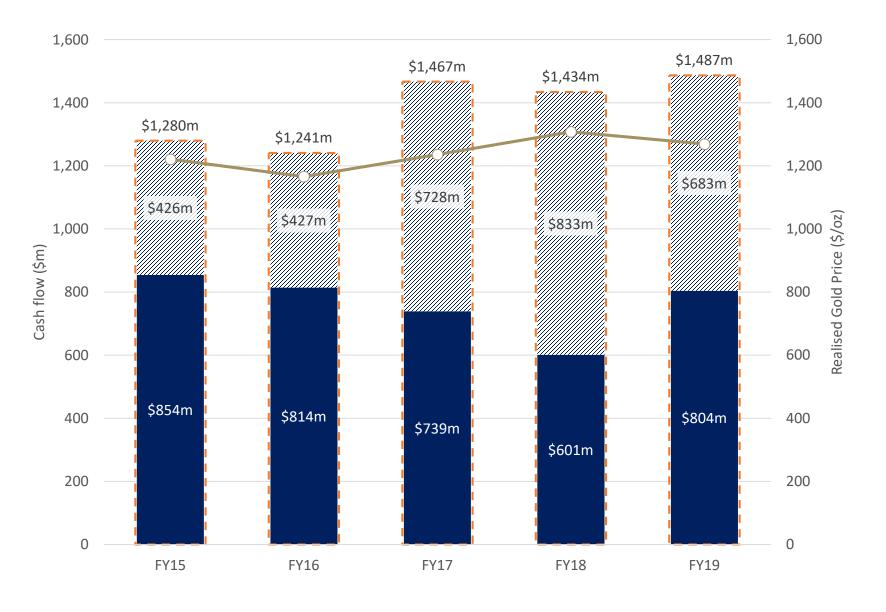


 ^{*} Corporate and other includes Corporate administration expenses, Exploration expenses, Other income and Share of profit of associates

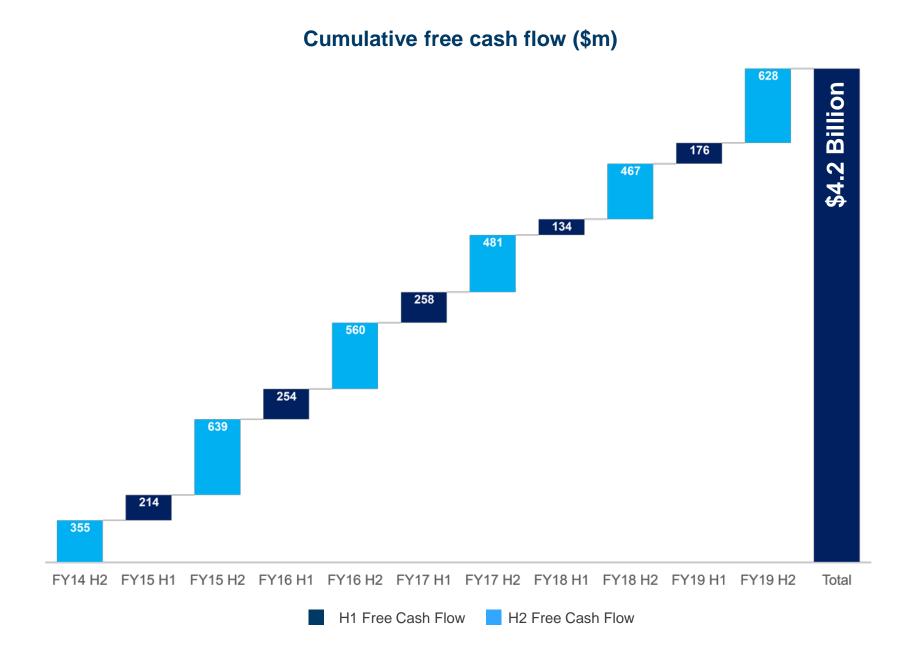
Strong free cash flow even after investing in growth (\$m)



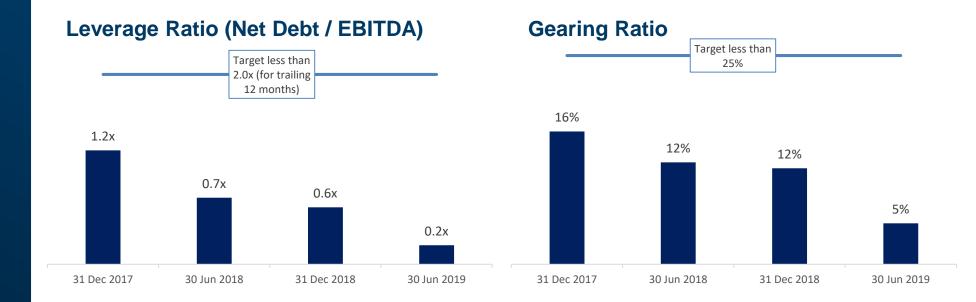
History of strong operating, investing & free cash flow



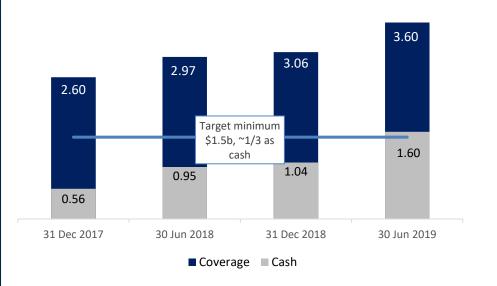
\$4.2bn of free cash flow since 1 January 2014



In a strong financial position



Coverage (\$b)

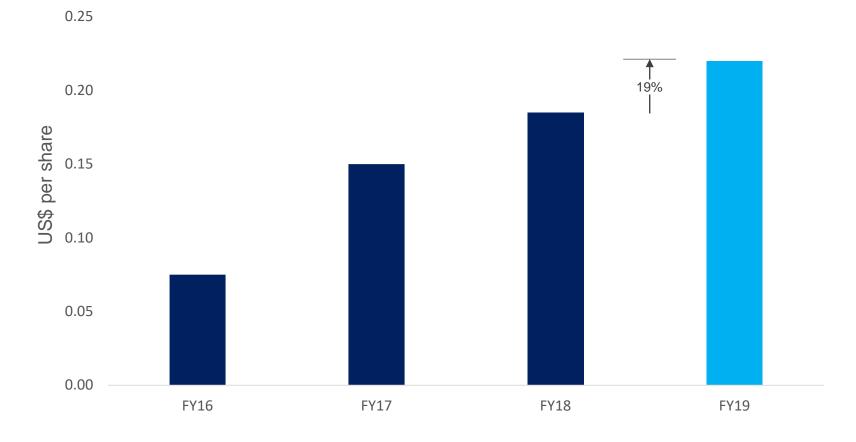


Investment Grade Credit Rating



Increasing returns to shareholders

Increasing Dividends¹ (US\$/share)



- Third consecutive year of dividend increases
- Targeting a total dividend payment of at least 10-30% of free cash flow
- With the dividend being no less than US15 cents per share on a full year basis

Safety and Sustainability





FY19 key achievements

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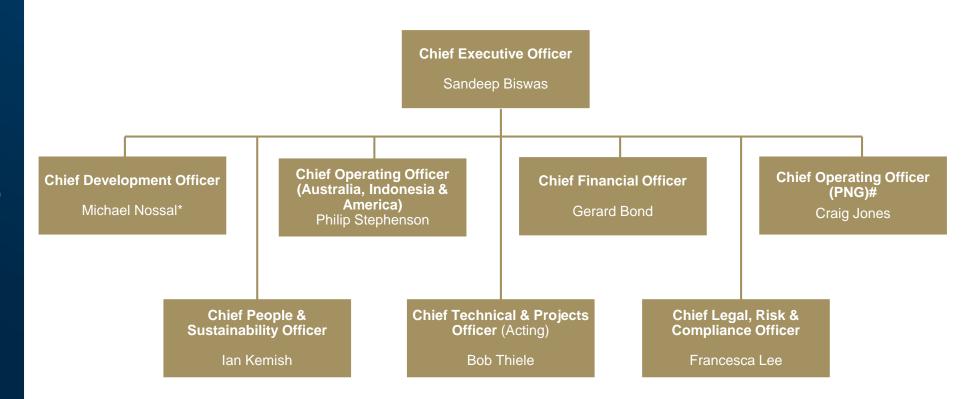


Summary



Preparing for the next phase of growth

- Balancing stability of senior leadership with renewal
- Aligning responsibilities and clarifying accountabilities



^{*} Departing in March 2020 Quarter

Our approach to growth



1. Organic growth



2. Greenfield exploration



3. Early entry partnerships



4. M&A



Meaningful organic growth options



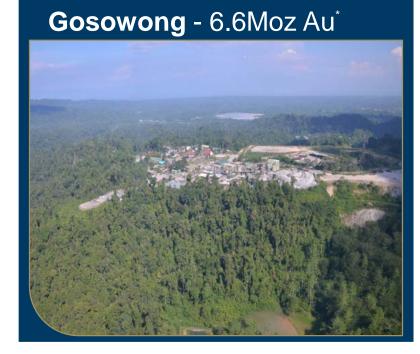
Subject to market and operating conditions and no unforeseen circumstances occurring. This should not be construed as production guidance from the Company now or in the future. Potential production and throughput rates are subject to a range of contingencies which may affect performance

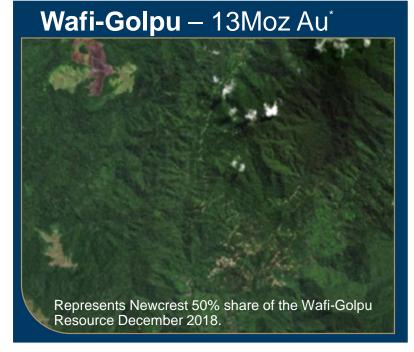


History of delivering multi mine districts





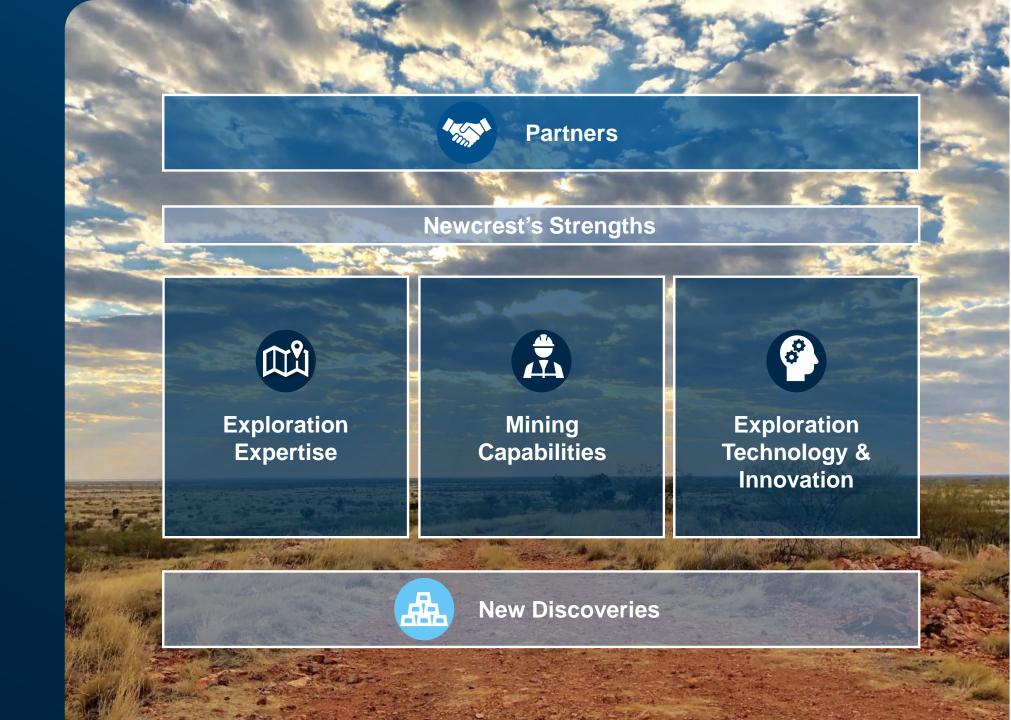




^{*} Total Mineral Endowment is past production sourced from Newcrest Annual reports and/or Mineral Resource from "Annual Mineral Resources and Ore Reserves Statement –31 December 2018" dated 14 February 2019.



Newcrest Partner of choice





Havieron:
Presence of
higher grade
copper-gold
mineralisation
confirmed

Assay results from Newcrest extended Greatland Gold hole HAD006 include:

 52 m @ 7.0 g/t Au and 0.17% Cu from 1122 m

incl 17 m @ 21 g/t Au and 0.39% Cu from 1153 m

Successful development of the Havieron deposit has the potential to materially improve AISC margin and mine life at Telfer







Red Chris: Two stage transformation

Stage 1 - Apply Newcrest's Edge transformation approach

- Process plant optimisation
- Mine optimisation
- Supply chain cost reduction
- Extensional resource and exploration drilling program

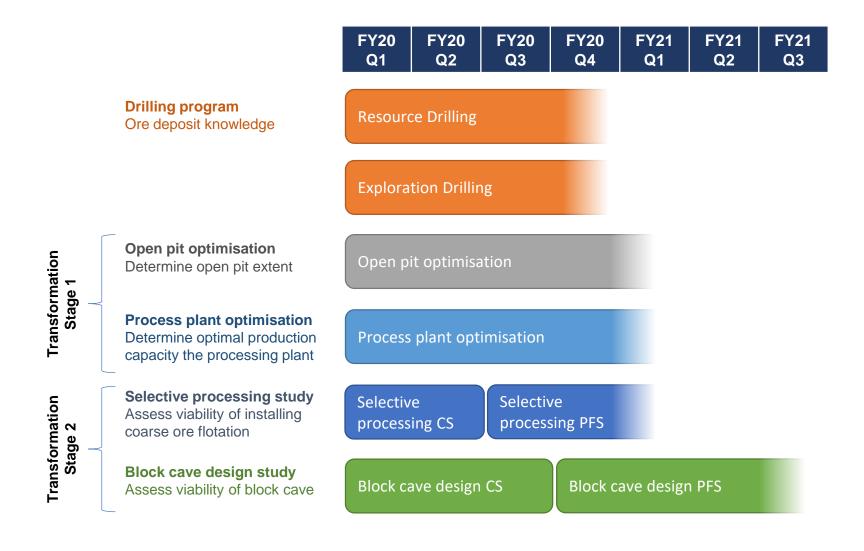
Stage 2 - Apply Newcrest's industry leading technology

- Block caving
- Coarse ore flotation
- Mass sensing and sorting
- Deep underground brownfield and greenfield exploration





Red Chris: Forward work plan



CS - Concept Study

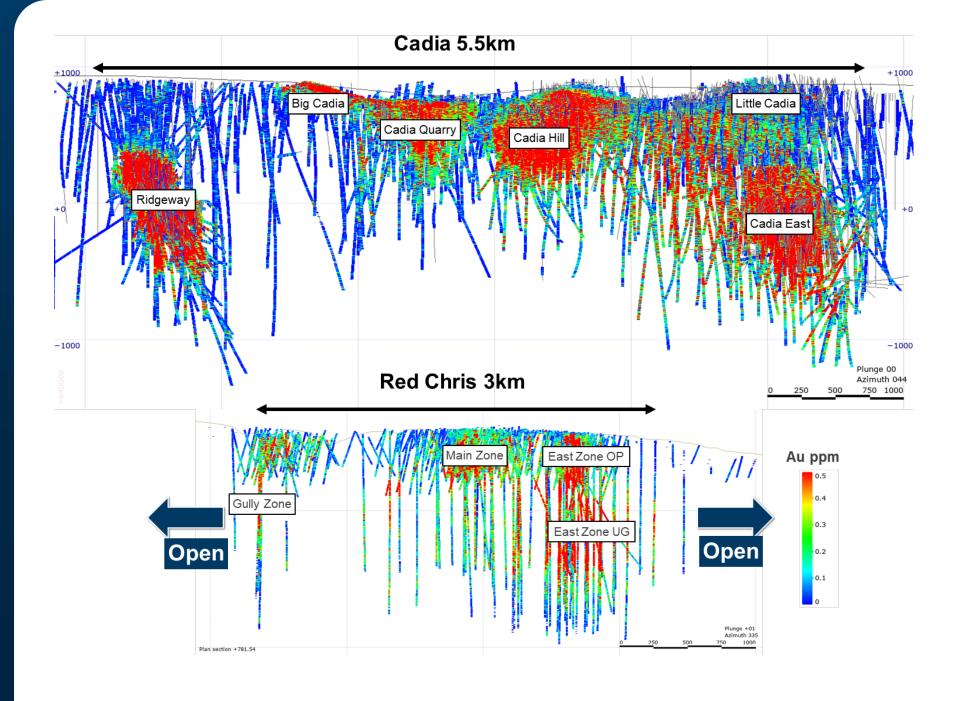
PFS - Pre-feasibility study

The forward work plan presented is an estimate and is subject to change.



Defining the orebody

Red Chris exhibits Cadia like porphyry geology



Safety and Sustainability





Safety

Production results





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Our approach to growth





Summary



What makes Newcrest different



Long reserve life



Low cost production



Do what we say



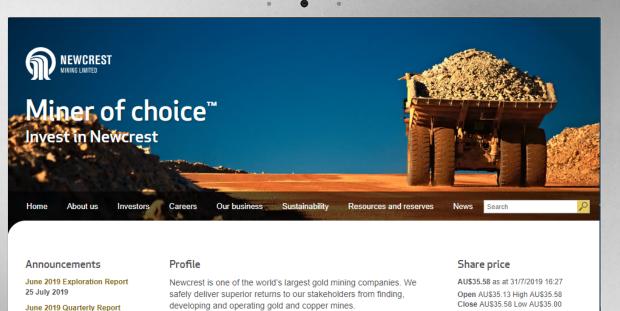
Organic growth options (at Cadia, Lihir, Wafi Golpu & Red Chris)



Strong exploration & technical capabilities



Financially robust



Close AU\$35.58 Low AU\$35.00

Change **\$** \$0.45 / 1.28%, Volume 2.577.727

Find out more: www.newcrest.com.au



Engage with us

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MacBook Air

We are committed to maintaining a safe environment for our people,

environmental standards, and building lasting relationships with the

communities in which we operate. Our vision is to be Miner of Choice

for our people, shareholders, host communities, partners and suppliers.

operating and developing mines sustainably in line with our

25 July 2019

10 May 2019

Steel Conference

2019 Bank of America Merrill Lynch

Annual Global Metals, Mining &

2019 Macquarie Australia

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