### **NEWCREST**

# FY18 Half Year Results

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Managing Director and Chief Executive Officer / Finance Director and Chief Financial Officer



### Disclaimer

#### **Forward Looking Statements**

This presentation includes forward looking statements. Forward looking statements can generally be identified by the use of words such as "may", "will", "expect", "intend", "plan", "estimate", "anticipate", "continue", "outlook" and "guidance", or other similar words and may include, without limitation, statements regarding plans, strategies and objectives of management, anticipated production or construction commencement dates and expected costs or production outputs. The Company continues to distinguish between outlook and guidance. Guidance statements relate to the current financial year. Outlook statements relate to years subsequent to the current financial year.

Forward looking statements inherently involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance and achievements to differ materially from statements in this presentation. Relevant factors may include, but are not limited to, changes in commodity prices, foreign exchange fluctuations and general economic conditions, increased costs and demand for production inputs, the speculative nature of exploration and project development, including the risks of obtaining necessary licences and permits and diminishing quantities or grades of reserves, political and social risks, changes to the regulatory framework within which the Company operates or may in the future operate, environmental conditions including extreme weather conditions, recruitment and retention of personnel, industrial relations issues and litigation.

Forward looking statements are based on the Company's good faith assumptions as to the financial, market, regulatory and other relevant environments that will exist and affect the Company's business and operations in the future. The Company does not give any assurance that the assumptions will prove to be correct. There may be other factors that could cause actual results or events not to be as anticipated, and many events are beyond the reasonable control of the Company. Readers are cautioned not to place undue reliance on forward looking statements. Forward looking statements in these materials speak only at the date of issue. Except as required by applicable laws or regulations, the Company does not undertake any obligation to publicly update or revise any of the forward looking statements or to advise of any change in assumptions on which any such statement is based.

#### **Non-IFRS Financial Information**

Newcrest results are reported under International Financial Reporting Standards (IFRS) including EBIT and EBITDA. This presentation also includes non-IFRS information including Underlying profit (profit after tax before significant items attributable to owners of the parent company), All-In Sustaining Cost (determined in accordance with the World Gold Council Guidance Note on Non-GAAP Metrics released June 2013), AISC Margin (realised gold price less AISC per ounce sold divided by realised gold price (where expressed as a %)), Interest Coverage Ratio (EBITDA/Interest payable for the relevant period), Free cash flow (cash flow from operating activities less cash flow related to investing activities), EBITDA margin (EBITDA expressed as a percentage of revenue) and EBIT margin (EBIT expressed as a percentage of revenue). These measures are used internally by Management to assess the performance of the business and make decisions on the allocation of resources and are included in this presentation to provide greater understanding of the underlying performance of Newcrest's operations. The non-IFRS information has not been subject to audit or review by Newcrest's external auditor and should be used in addition to IFRS information.

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# Newcrest Mining Limited







Overview of HY18

Site Results





Financials

Five Pillars







# Safety

### **Ongoing reduction in TRIFR**



# **Safety Transformation**

Maintaining relentless focus

# Next version of NewSafe launched

Supporting the ongoing safety leadership and culture change

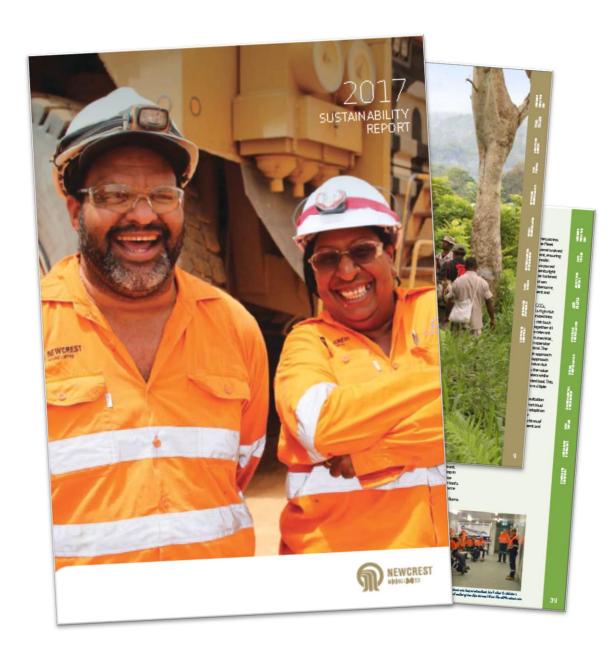
### Baseline audits completed against updated HSE Management Systems Standard

Action plans developed and being tracked

### **Zero Fatalities**

~2.5 years fatality free

# 2017 Sustainability Report



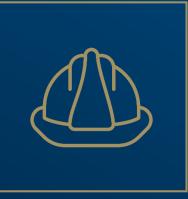
# Newcrest is committed to:

Good relationships with host communities and other stakeholders

Health and diversity of our people

Minimise our impact on the environment

Central to our pursuit to be the Miner of Choice





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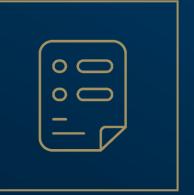




Financials

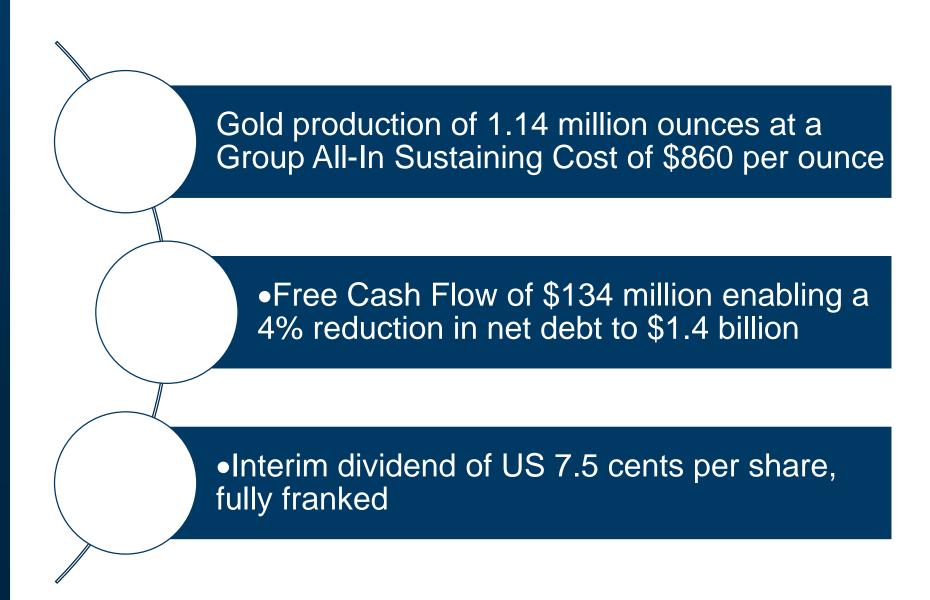
Five Pillars

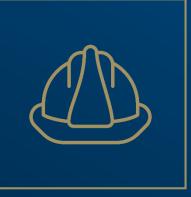






# Half Year Highlights







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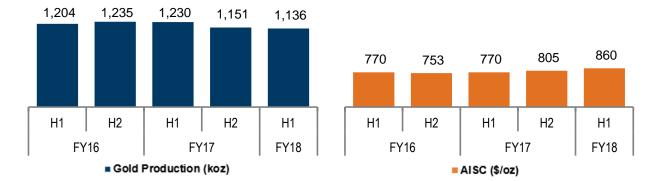




# Half year production by operation

### Group

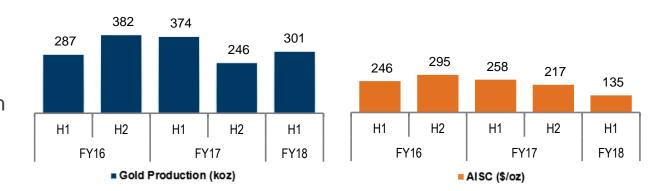
Lower Group production and higher AISC reflects the lower production from Cadia due to the seismic event and AISC also impacted by higher stripping costs at Lihir



### Cadia

Remediation work due to effects of the seismic event have been completed

Progressive ore production ramp-up proceeding well

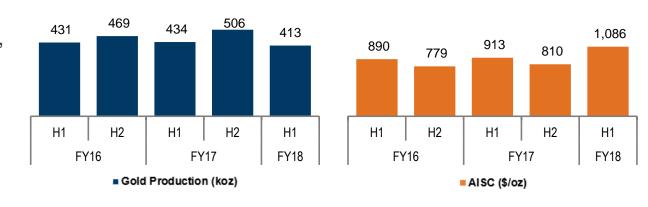


### Lihir

Achieved annualised mill throughput rate of 13mtpa, 4% higher than H2 FY17

14mtpa postponed target on track for achievement by early CY18<sup>1</sup>

New 15mtpa sustainable milling rate target set<sup>1</sup>

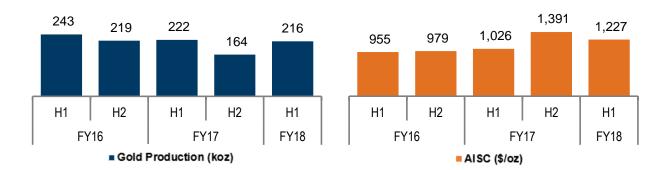


Subject to market and operating conditions and no unforeseen circumstances occurring. This should not be construed as production guidance from the Company now or in the future. Potential production and throughput rates are subject to a range of contingencies which may affect performance

# Half year production by operation

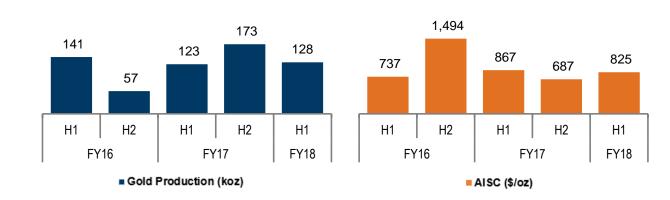
### **Telfer**

Higher milling volumes largely offset lower grade. Increase in production helped lower unit costs



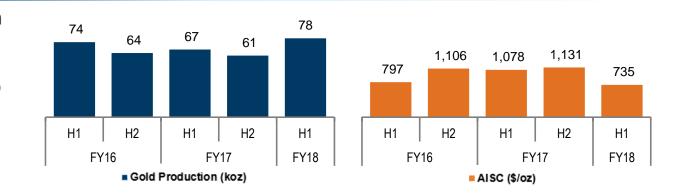
### Gosowong

Adversely impacted by lower head grades

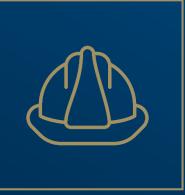


### **Bonikro**

Divestment announced in December 2017 with financial benefits after 1 October 2017 accruing to acquirer



Subject to satisfaction of conditions precedent and no material adverse change as described in our market release of 13 December 2017





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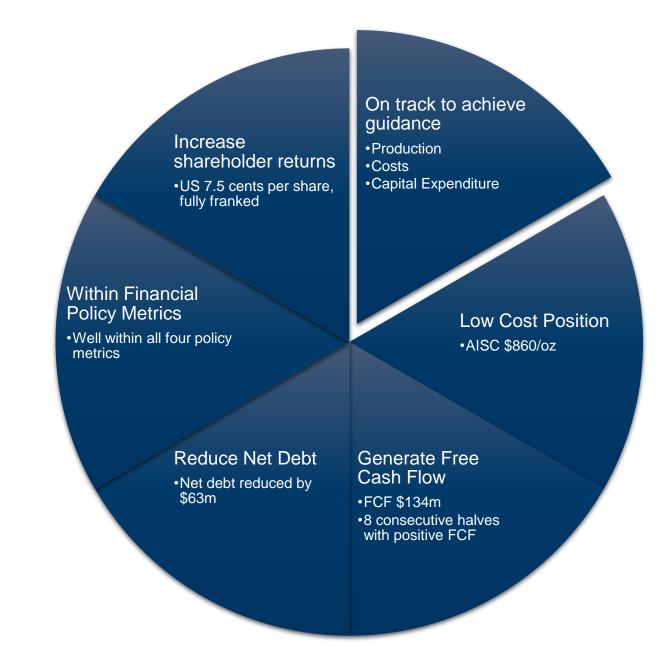
Five Pillars



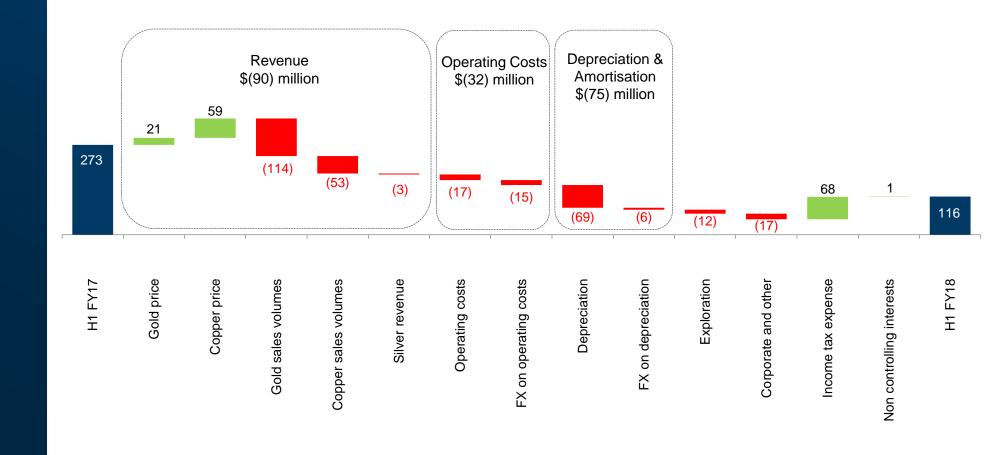




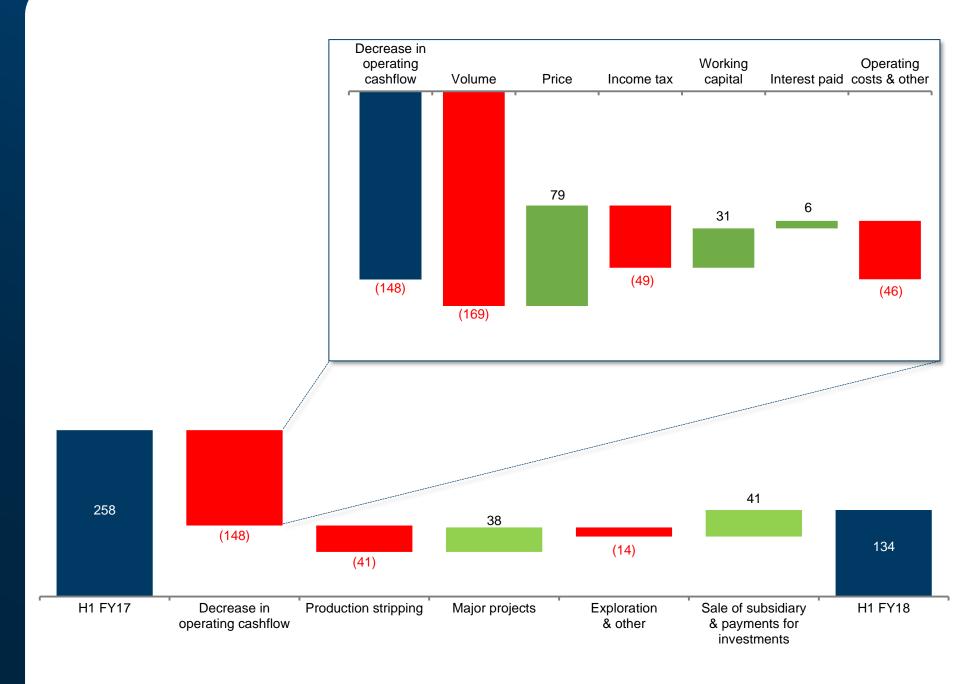
# Delivering on financial commitments



# Movement in Underlying Profit (\$m)



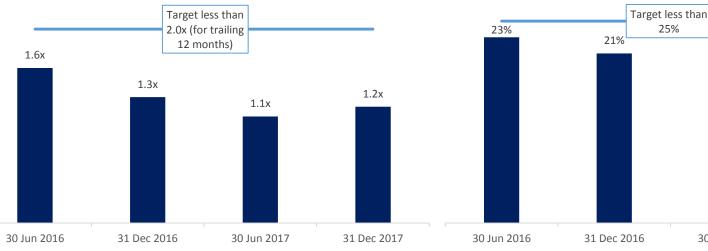
Free cash flow reconciliation H1 FY17 to H1 FY18 (\$m)

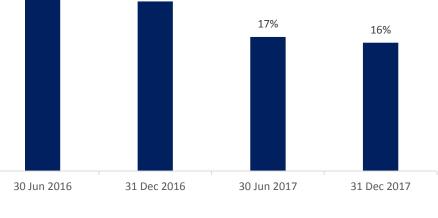


## Comfortably within all four financial policy targets

### Leverage Ratio (Net Debt / EBITDA) Target less than 2.0x (for trailing 12 months) 1.6x

### **Gearing Ratio**



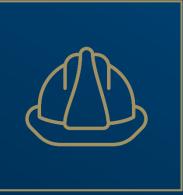


### Coverage (\$b)

**Investment Grade Credit Rating** 









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## Our Five Pillars – and 2020 aspirations



### Safety & Sustainability

Everybody going home safe and healthy every day; we care for communities and the environment

**Zero fatalities and industry-leading TRIFR by 2020** 



### People

Capable and engaged people delivering superior returns

First quartile Organisational Health by 2020



### **Operating Performance**

We safely operate our assets to their full potential

First quartile Group AISC per ounce by 2020



### **Technology & Innovation**

We deliver audacious breakthroughs

Five breakthrough successes by 2020



### **Profitable Growth**

We grow the value of our business

Exposure to five tier 1 orebodies by 2020 (operations, development projects or equity investments)

### Key milestones



Subject to market and operating conditions and no unforeseen circumstances occurring.

<sup>&</sup>lt;sup>2</sup> This should not be construed as production guidance from the Company now or in the future. Potential production and throughput rates are subject to a range of contingencies which may affect performance





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### What makes Newcrest different



Long reserve life



Low cost production



Do what we say



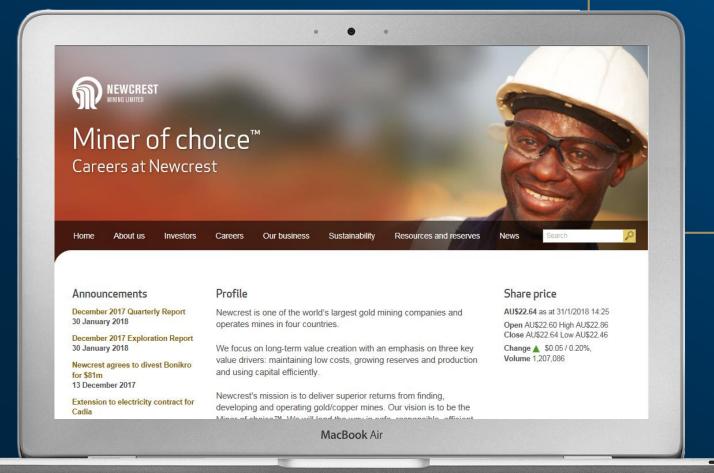
Organic growth options (at Cadia, Lihir and Wafi Golpu)



Strong exploration & technical capabilities



Financially robust





Find out more: www.newcrest.com.au



Engage with us



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